



US Department
of Transportation
Federal Aviation
Administration

Air Carrier Certificate

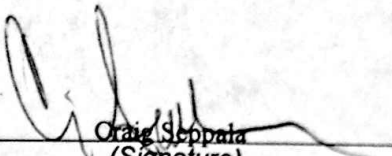
This certifies that

RED WING AEROPLANE COMPANY
W7245 Highway 35
Bay City, WI 54723

has met the requirements of the Federal Aviation Act of 1958, as amended, and the rules, regulations, and standards prescribed thereunder for the issuance of this certificate and is hereby authorized to operate as an air carrier and conduct common carriage operations in accordance with said Act and the rules, regulations, and standards prescribed thereunder and the terms, conditions, and limitations contained in the approved operations specifications.

This certificate is not transferable and, unless sooner surrendered, suspended, or revoked, shall continue in effect indefinitely.

By Direction of the Administrator



Craig Seppala
(Signature)

Certificate number: R3WA714J

Effective Date: August 10, 2006

Issued at: GL-15

Acting Manager, MSP FSDO
(Title)

Great Lakes/FSDO 15
(Region/Office)